LIFT Community Action Agency, Inc. and Subsidiary

Combined Financial Statements
and
Supplementary Information
December 31, 2025 and 2024

(With Independent Auditor's Report Thereon)

LIFT Community Action Agency, Inc. and Subsidiary

Combined Financial Statements
December 31, 2025 and 2024

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LIFT Community Action Agency, Inc. and Subsidiary

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Lift Community Action Agency, Inc. and Subsidiary
Hugo, Oklahoma

Report on the Audit of the Combined Financial Statements

Opinion

We have audited the combined financial statements of **Lift Community Action Agency, Inc. and Subsidiary** (the Organization), which comprise the combined statements of financial position as of December 31, 2025 and 2024, and the related combined statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the combined financial statements.

In our opinion, the accompanying combined financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2025 and 2024, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter- Correction of Error

As discussed in Note 16, the Organization has restated its December 31, 2024 financial statements to correct errors. The restatement reflects the recognition of unrecorded grant receivables and related revenues, recognition of construction in progress, and reclassification of loan proceeds from grant revenue to notes payable. Our opinion is not modified with respect to this matter.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Combined Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibility of Management for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the combined financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the combined financial statements are issued.

Auditor's Responsibilities for the Audit of the Combined Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the combined financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the combined financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Board of Directors
Lift Community Action Agency, Inc. and Subsidiary

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying Schedule of Expenditures of Federal and State Awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the Oklahoma Department of Commerce, Oklahoma Finance Housing Authority, and the Oklahoma Department of Transportation, and the other supplementary information listed in the table of contents are presented for purposes of additional analysis and are not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the combined financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated August 6, 2026 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Landmark PLC

Fort Smith, Arkansas
August 6, 2026

Combined Financial Statements

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statements of Financial Position
December 31, 2025 and 2024

		2025		2024 (As Restated)
ASSETS				
CURRENT ASSETS				
Cash	$	10,325,254	$	10,194,035
Grants and contracts receivable		2,368,474		1,675,430
Other receivables		676		455
Notes receivable, current portion		68,031		77,878
Prepaid expenses		146,241		35,815
Total Current Assets		12,908,676		11,983,613
PROPERTY AND EQUIPMENT, NET		8,494,734		8,878,484
OTHER ASSETS				
Notes receivable, net of current portion		524,543		773,615
Notes receivable, related parties		554,448		568,477
Property held for sale		1,530,464		440,737
Total Other Assets		2,609,455		1,782,829
TOTAL ASSETS	$	24,012,865	$	22,644,926
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable	$	1,000	$	90,670
Accrued expenses		1,179,000		1,035,785
Deposits subject to refund		31,955		30,019
Deferred revenue		-		8,739
Notes payable		1,262,213		280,483
Current portion of long-term debt		2,637		-
Total Current Liabilities		2,476,805		1,445,696
LONG-TERM LIABILITIES				
Long-term debt		133,037		100,000
Total Long-Term Liabilities		133,037		100,000
NET ASSETS				
Without donor restrictions		21,094,299		20,792,570
With donor restrictions		308,724		306,660
Total Net Assets		21,403,023		21,099,230
TOTAL LIABILITIES AND NET ASSETS	$	24,012,865	$	22,644,926

See accompanying notes to combined financial statements.

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statement of Activities
Year ended December 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains and Support			
Contributions	$ 199,533	$ -	$ 199,533
Rental	925,678	-	925,678
Federal grants	15,353,371	-	15,353,371
State grants	2,861,764	-	2,861,764
Program fees and contracts	2,915,230	-	2,915,230
Recoveries from programs	3,884,668	-	3,884,668
Match revenues - In-kind	954,161	-	954,161
Interest and dividends	166,473	2,064	168,537
Gain on sale of assets	117,832	-	117,832
Total Revenue, Gains, and Support	27,378,710	2,064	27,380,774
Expenses			
Program services	22,564,980	-	22,564,980
Management and general	4,512,001	-	4,512,001
Total Expenses	27,076,981	-	27,076,981
Change in Net Assets	301,729	2,064	303,793
Net Assets, Beginning of Year, as restated	20,792,570	306,660	21,099,230
Net Assets, End of Year	$ 21,094,299	$ 308,724	$ 21,403,023

See accompanying notes to combined financial statements.

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statement of Activities
Year ended December 31, 2024

	Without Donor Restrictions (As Restated)	With Donor Restrictions	Total (As Restated)
Revenues, Gains and Support			
Contributions	$ 71,332	$ -	$ 71,332
Rental	760,484	-	760,484
Federal grants and loans	16,484,682	-	16,484,682
State grants	1,816,030	-	1,816,030
Program fees and contracts	2,766,868	(2,088)	2,764,780
Recoveries from programs	3,993,854	-	3,993,854
Miscellaneous	120,670	-	120,670
Match revenues	1,656,579	-	1,656,579
Interest and dividends	170,724	6,533	177,257
(Loss) on disposition of assets	(3,240)	-	(3,240)
Total Revenue, Gains, and Other Support	27,837,983	4,445	27,842,428
Expenses			
Program services	22,746,847	1,350	22,748,197
Management and general	4,943,121	-	4,943,121
Total Expenses	27,689,968	1,350	27,691,318
Change in Net Assets	148,015	3,095	151,110
Net Assets, Beginning of Year	20,644,555	303,565	20,948,120
Net Assets, End of Year	$ 20,792,570	$ 306,660	$ 21,099,230

See accompanying notes to combined financial statements.

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statement of Functional Expenses
Year ended December 31, 2025

	Early Childhood	Community Services	Housing	Transportation	Economic Development	Lending Activities	Total Program Services	General Operating	Total
Expenses									
Salaries and wages	$ 4,221,939	$ 2,069,767	$ 969,855	$ 811,389	$ 272,355	$ -	$ 8,345,305	$ 1,117,059	$ 9,462,364
Payroll taxes	340,520	164,563	85,054	66,406	22,185	-	678,728	85,461	764,189
Fringe benefits	985,518	492,704	218,800	170,567	55,656	-	1,923,245	313,045	2,236,290
Indirect costs	952,428	453,706	223,360	168,267	53,039	-	1,850,800	95,817	1,946,617
Consultant/Contractual	1,055,417	227,272	235,719	16,309	87,826	-	1,622,543	287,531	1,910,074
Travel and transportation	105,555	136,954	107,737	143,266	10,914	3,429	507,855	45,739	553,594
Space costs	14,588	195,126	75,526	19,875	-	4,350	309,465	41,263	350,728
Telephone and utilities	213,938	64,958	224,387	62,825	126,163	-	692,271	15,625	707,896
Postage	2,429	14,522	1,261	55	103	222	18,592	5,875	24,467
Supplies	332,728	275,439	123,086	10,606	23,436	5,129	770,424	32,079	802,503
Food	1,575,284	33,662	290	-	-	-	1,609,236	10,038	1,619,274
Equipment and facilities	600,812	92,209	300,724	9,134	122,954	5,389	1,131,222	172,857	1,304,079
Advertising/promotion	39,473	252,864	24,651	2,836	1,708	-	321,532	24,623	346,155
Insurance	127,619	8,831	217,055	101,400	83,968	-	538,873	1,577,945	2,116,818
Printing and publications	30,642	15,660	1,223	1,877	-	-	49,402	7,323	56,725
Other	24,235	602,511	66	3,927	19,695	1,165	651,599	23,661	675,260
Training	97,744	42,203	55,670	400	99	2,000	198,116	3,780	201,896
Fees, licenses and dues	28,045	23,150	156,034	14,471	26,514	6,714	254,928	20,218	275,146
Direct services	-	69,504	-	-	-	-	69,504	-	69,504
Match expense	813,565	132,943	-	-	-	7,653	954,161	-	954,161
Bad debt expense	-	-	-	-	-	52,174	52,174	-	52,174
Depreciation and amortization	-	-	-	-	-	-	-	632,062	632,062
Interest	-	-	-	-	-	15,005	15,005	-	15,005
Total Expenses	$ 11,562,479	$ 5,368,548	$ 3,020,498	$ 1,603,610	$ 906,615	$ 103,230	$ 22,564,980	$ 4,512,001	$ 27,076,981

See accompanying notes to combined financial statements.

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statement of Functional Expenses
Year ended December 31, 2024

	Early Childhood	Community Services	Housing	Transportation	Economic Development	Lending Activities	Total Program Services	General Operating	Total
Expenses									
Salaries and wages	$ 4,118,978	$ 1,627,762	$ 1,232,561	$ 796,381	$ 258,659	$ -	$ 8,034,341	$ 1,483,574	$ 9,517,915
Payroll taxes	332,037	129,731	99,342	65,271	19,977	-	646,358	120,707	767,065
Fringe benefits	901,999	395,070	277,927	171,553	48,081	-	1,794,630	404,429	2,199,059
Indirect costs	1,043,273	428,992	336,703	209,672	67,532	-	2,086,172	107,823	2,193,995
Consultant/Contractual	791,161	170,601	257,267	36,451	97,274	13,500	1,366,254	124,501	1,490,755
Travel and transportation	112,504	142,563	150,363	180,924	11,465	29	597,848	42,706	640,554
Space costs	12,506	127,259	65,735	16,630	-	725	222,855	34,332	257,187
Telephone and utilities	209,053	54,296	213,591	67,252	116,734	307	661,233	20,141	681,374
Postage	2,166	2,446	1,908	111	272	-	6,903	6,449	13,352
Supplies	409,348	243,671	95,633	13,391	34,956	5,513	802,512	23,312	825,824
Food	1,680,660	13,313	666	-	134	-	1,694,773	21,076	1,715,849
Equipment and facilities	412,597	189,080	419,509	175,961	250,962	-	1,448,109	210,463	1,658,572
Advertising/promotion	31,518	124,275	32,458	4,482	4,764	-	197,497	31,335	228,832
Insurance	128,716	6,047	239,672	115,061	86,964	-	576,460	1,674,694	2,251,154
Printing and publications	22,898	255	6,574	1,248	-	-	30,975	9,482	40,457
Other	44,582	215,569	3,921	56,129	6,867	2,125	329,193	45,617	374,810
Training	108,993	91,578	70,414	1,543	1,097	2,624	276,249	6,675	282,924
Fees, licenses and dues	33,366	21,361	52,250	70,498	31,854	4,258	213,587	19,326	232,913
Direct services	-	88,812	-	-	-	-	88,812	-	88,812
Match expense	1,121,692	395,499	137,514	-	-	-	1,654,705	1,874	1,656,579
Bad debt expense	-	-	-	-	-	18,633	18,633	-	18,633
Depreciation and amortization	-	-	-	-	-	-	-	540,935	540,935
Interest	-	-	-	-	98	-	98	13,670	13,768
Total Expenses	$ 11,518,047	$ 4,468,180	$ 3,694,008	$ 1,982,558	$ 1,037,690	$ 47,714	$ 22,748,197	$ 4,943,121	$ 27,691,318

See accompanying notes to combined financial statements.

LIFT Community Action Agency, Inc. and Subsidiary

Combined Statements of Cash Flows
Years ended December 31, 2025 and 2024

	2025	2024 (As Restated)
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	$ 303,793	$ 151,110
Adjustments to reconcile change in net assets to net cash from operating activities:		
Depreciation and amortization	632,062	540,935
Gain (loss) on sale of assets	(117,832)	3,240
Grants restricted for vehicle purchases	-	(527,713)
Bad debt expense	52,174	18,633
Change in:		
Grants and contracts receivable	(693,044)	(476,988)
Other receivables	(221)	966,118
Prepaid expenses	(110,426)	(9,187)
Accounts payable	(89,670)	(476,746)
Accrued expenses	143,215	193,096
Deposits subject to refund	1,936	3,199
Deferred revenue	(8,739)	(6,129)
Total adjustments	(190,545)	228,458
Net Cash From Operating Activities	113,248	379,568
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property held for sale	(1,089,727)	(171,444)
Proceeds from sale of property and equipment	418,968	-
Advances on notes receivable, related parties	(36,081)	(185,648)
Advances on notes receivable	(116,696)	(56,577)
Repayments on notes receivable, related parties	50,110	-
Repayments on notes receivable	323,441	77,048
Acquisitions of property and equipment	(549,448)	(2,191,949)
Net Cash (Used For) Investing Activities	(999,433)	(2,528,570)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from issuance of long-term debt	35,674	100,000
Grant awards restricted for purchase of vehicles	-	527,713
Principal payments on notes payable	(483)	(3,617)
Acquisition /(reduction) of leases payable	-	(115)
Proceeds from issuance of notes payable	982,213	-
Net Cash From Financing Activities	1,017,404	623,981
NET CHANGE IN CASH	131,219	(1,525,021)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	10,194,035	11,719,056
CASH AND CASH EQUIVALENTS, END OF YEAR	$ 10,325,254	$ 10,194,035

See accompanying notes to combined financial statements.

NOTE 1: NATURE OF ACTIVITIES

Lift Community Action Agency, Inc. (LIFTCAA) was incorporated in 1968 as a private non-profit organization. LIFT stands for Lifting Individuals for Tomorrow which is at the core of all the organization does. LIFTCAA's mission is to improve the lives of low-income individuals and families through service and collaboration leading to self-sufficiency. Services are provided in areas including early childhood development, low-income housing programs, transportation, tourism and economic development.

Southeast Oklahoma Community Development Corporation (SOCDC) is private non-profit organization, formed under the laws of the state of Oklahoma, established to improve economic and financial stability through financing and development assistance for low-income individuals and families.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Combination

The combined financial statements include the accounts of LIFTCAA and SOCDC, collectively referred to as the Organization. All significant intercompany accounts and transactions have been eliminated in combination.

Basis of Presentation

The combined financial statement presentation follows the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2016-14, *Not-for-Profit Entities* (Topic 958) – *Presentation of Financial Statements of Not-for-Profit Entities*. Accordingly, net assets of the Organization are reported as follows:

- Net assets with donor restrictions – net assets subject to donor-imposed restrictions
- Net assets without donor restrictions – net assets not subject to donor-imposed restrictions

At December 31, 2025 and 2024, LIFTCAA had net assets with donor restrictions amounting to $308,724 and $306,660, respectively. These represent funds provided by NeighborWorks America for making loans and for capital projects. All resources granted to this fund must be maintained in perpetuity. LIFTCAA is permitted to transfer or expend only the income (or other economic benefits) derived from capital assets in excess of the investment and grant agreement.

Basis of Accounting

The Organization's policy is to prepare its combined financial statement on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Revenues are recognized in the period in which they are earned. Expenses are recognized in the period in which they are incurred.

Grant and Contracts Receivable

The Organization considers grants and contracts receivable to be fully collectible. Accordingly, no allowance for credit loss is deemed necessary. If the accounts become uncollectible, they will be charged to operations when that determination is made. Determination of uncollectability is made by management based on knowledge of individual accounts and consideration of such factors as current economic conditions. Credit extended is generally uncollateralized. Past-due status is based on contractual terms. Past-due accounts are not charged interest. The beginning balance of grants and contracts receivable at January 1, 2024 was $1,198,442.

Use of Estimates

The preparation of combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Cash Equivalents

For purposes of the Statements of Cash Flows, the Organization considers cash equivalents to be all short-term, highly liquid investments that are both readily convertible to known amounts of cash and are so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. At December 31, 2025 and 2024, the Organization had cash equivalents of approximately $879,212 and $855,954, respectively.

Property and Equipment

With the exception of donated assets, property and equipment is stated at cost. Depreciation of property and equipment is computed on the straight-line method over the estimated useful lives of the assets, which range from five to forty years. Donated assets are recorded at fair value on the date of donation. The cost basis of fully depreciated property and equipment still in use by the Organization at December 31, 2025 amounted to approximately $1,985,000.

All acquisitions of property and equipment in excess of $5,000 with a useful life of one year or greater, and all expenditures for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized.

Property and equipment purchased with grant funds are owned by the Organization while used in the program for which they were purchased or in other future authorized programs. However, the various funding sources have a reversionary interest in the property and equipment purchased with grant funds. Their disposition, as well as the ownership of any proceeds therefrom, is subject to funding source regulations.

FASB Codification Topic *Property, Plant and Equipment*, Section *Subsequent Measurement* requires that long-lived assets and certain identifiable intangibles held and used by an entity be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amounts of an asset may not be recoverable. The application of this Codification Topic has not materially affected the Organization's changes in net assets, financial condition or cash flows.

Deposits Subject to Refund
Deposits subject to refund consist of rental deposits on apartments owned and managed by LIFTCAA.

Net Assets and Contribution Revenue
Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time and or purpose restrictions.

Gifts of cash and other assets are recorded as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated asset. Contributions are presented as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, the net assets are reclassified as net assets without donor restriction and reported in the Combined Statement of Activities as net assets released from restrictions. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal years in which the contributions are recognized.

Gifts of land, buildings, and equipment are presented as support and revenue without restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized with donor restrictions. The Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Contributed services which increase non-financial assets such as property or inventory, as well as services contributed by individuals with specialized skills which would have otherwise been purchased, are reported as unrestricted support. Other contributed services that enhance the Organization's programs but are not so essential that they would otherwise be purchased, are not recorded as support for combined financial statement purposes.

The majority of the Organization's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions.

Revenue Recognition – Exchange Transactions
The Organization's transportation program has program service fee revenue such as bus fares. Performance obligations are satisfied at a point in time, and revenue is recognized when the services are provided to customers and additional services are no longer required. The Organization determines the transaction price based on standard charges for the services provided. These program service fee revenues are included in "Program Fees and Contracts" on the Combined Statements of Activities.

The Organization collects administrative fees in connection with the administration and oversight of federal and state grants received. These fees are intended to cover costs associated with grant administration such as personnel, compliance, and other operational support. Administrative fees are recognized as revenue when earned in accordance with the terms included in the respective grant agreements. These administrative fees are included in "Program Fees and Contracts" on the Combined Statements of Activities.

Additionally, the Organization receives rent under operating leases with durations of one year or less. The Organization extends unsecured credit to its residents for rent and ancillary charges. Subsidiary income is considered part of the lease and not considered a contribution under FASB Codification Topic 958 *Presentation of Financial Statements of Not-for-Profit Entities.* This standard indicates that government payments to specifically identified participants are to be considered exchange transactions and potentially subject to ASC 606 *Revenue from Contracts with Customers*. The Organization believes that both rental and subsidy income streams are exempt from compliance with ASC 606 due to their inclusion under current and future lease standards. Revenue streams subject to ASC 606 include: tenant reimbursement of consumption-based costs paid by the Organization on behalf of the tenant, such as utilities and other monthly fees. Such fees are ancillary to the lease process and are recognized as revenue at the points in time such fees are incurred.

The Organization applies an approved indirect cost rate to certain grant-funded activities to recover overhead and administrative expenses that support the overall operations to the Organization. Indirect cost recovery is recognized as revenue in accordance with the applicable grant agreements and is based on actual direct costs incurred and submitted for reimbursement. These funds support general administrative functions, facilities, and other shared services necessary for the effective delivery of grant programs. These revenues are included in “Recoveries from Programs” on the Combined Statements of Activities.

Compensated Absences

The Organization provides employees vacation and sick leave. The accrued annual leave at December 31, 2025 and 2024 were $432,508 and $430,942, respectively. Employees are not compensated for unused sick leave upon termination of employment.

Functional Expense Allocation

Expenses are charged based on direct expenditures incurred. Functional expenses which cannot readily be related to a specific grant/contract are charged to the various grant/contracts based upon hours worked, square footage, number of program staff, or other reasonable methods for allocation which are consistently applied.

Income Taxes and Uncertain Tax Positions

LIFTCAA and SOCDC are a tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code and are not private foundations within the meaning of Section 509(a) of the Code.

The Organization accounts for uncertain tax positions in accordance with the provisions of FASB Codification Topic *Income Taxes*. FASB Codification Topic *Income Taxes* clarifies the accounting for uncertainty in income taxes and requires the Organization to recognize in their combined financial statements the impact of a tax position taken or expected to be taken in a tax return, if that position is more likely than not to be sustained under audit, based on the technical merits of the position. Management has assessed the tax positions of the Organization and determined that no positions exist that require adjustment or disclosure under the provisions of FASB Codification Topic *Income Taxes*. LIFTCAA and SOCDC each file informational *Return of Organization Exempt from Income Tax* (Form 990) in the U.S. federal jurisdiction.

NOTE 3: DEPOSITS IN FINANCIAL INSTITUTIONS

All cash is deposited in banks insured by FDIC and collateralized with securities held by the pledging financial institutions' trust department. Bank balances at December 31, 2025 are categorized as follows to give an indication of the level of risk assumed by the Organization.

1) Collateralized with securities held by the Organization or by its agent in the Organization's name	$ 271,005
2) Collateralized with securities held by the pledging financial institution's trust department	9,788,967
3) Uncollateralized	-
Total cash per bank	$ 10,059,972

NOTE 4: NOTES RECEIVABLE

The Organization makes loans to individuals and partnerships under various grant and loan supported programs. Notes receivable under these programs at December 31, 2025 and 2024 were as follows:

Project Name	2025 Amount	2024 Amount	Terms	No. of Loans	Interest
Empty Lots - Rouleau House (See Note 10)	$ 33,580	$ 46,166	30 years	1	1%
NW Unrestricted	197,436	246,910	30 years	3	7%, 4%, 5.95%
NW Capital Fund	57,290	73,879	30 years	2	7.25%, 5.9%
SOCDC loans	349,070	529,340	Various	17	3.75% - 9.5%
	637,376	896,295			
Less allowance for credit losses	(44,802)	(44,802)			
	$ 592,574	$ 851,493			

NOTE 5: RELATED PARTY RECEIVABLES AND TRANSACTIONS

LIFTCAA is related through common management to Belmont Place Senior Housing, Kiamichi Place Senior Housing, and Clayton Place Senior Housing, which are nonprofit entities organized for the purpose of constructing and operating apartment complexes under Section 202 of the National Housing Act. The following receivables were owed to LIFTCAA as of December 31, 2025 and 2024:

	2025	2024
Belmont Place Senior Housing	$ 181,588	$ 217,351
Kiamichi Place Senior Housing	123,564	123,564
Clayton Place Senior Housing	249,296	227,562
	$ 554,448	$ 568,477

Management fees that LIFTCAA receives from the HUD 202 properties is a percentage of rent plus subsidy received within the month. This percentage is set by HUD. Percentages are periodically reviewed and adjusted by HUD. LIFTCAA has a receivable of $522,002 from SOCDC, which has been eliminated upon combination. LIFTCAA is allowed this management fee in place of receiving indirect cost from the HUD properties for shared employees. These percentages are as follows:

	2025	2024
Belmont Place Senior Housing	12.21%	12.21%
Kiamichi Place Senior Housing	7.92%	7.92%
Clayton Place Senior Housing	12.08%	12.08%

NOTE 6: PROPERTY AND EQUIPMENT, NET

Property and equipment consisted of the following at December 31:

	December 31, 2025	December 31, 2024
Land	$ 391,080	$ 406,080
Building and improvements	8,520,718	7,743,771
Vehicles	3,075,088	4,240,157
Computers and equipment	1,827,735	1,882,556
Leasehold improvements	2,175,576	2,175,576
Construction in progress	-	593,422
Total	15,990,197	17,041,562
Accumulated depreciation and amortization:		
Building and improvements	2,524,831	2,498,967
Vehicles	2,151,126	2,925,057
Computers and equipment	722,905	655,124
Leasehold improvements	2,096,601	2,083,930
Total	7,495,463	8,163,078
Property and equipment, net	$ 8,494,734	$ 8,878,484

NOTE 7: PROPERTY HELD FOR SALE

Property held for sale is carried at cost, including any costs related to preparing for sale. At December 31, 2025 and 2024, the property held for sale balance was $1,530,464 and $440,737, respectively.

NOTE 8: NOTES PAYABLE

During 2021, SOCDC entered into a $500,000 line of credit agreement with First United Bank, with an interest rate of 5.2%, secured by a certificate of deposit held by LIFTCAA. All principal and interest is due at maturity, which was extended to September 18, 2026. At December 31, 2025 and 2024, the outstanding balance was $280,000. Interest paid on the note payable was $15,005 and $13,670, respectively, during the years ended December 31, 2025 and 2024.

During 2021, LIFTCAA entered into a note agreement with First United Bank for $16,779 at an interest rate of 3.99%, secured by equipment, maturing July 2026. At December 31, 2025 and 2024, the outstanding balance was $-0- and $483, respectively. Interest paid on the note was $-0- and $98, respectively, during the years ended December 31, 2025 and 2024.

During 2024, LIFTCAA entered into a construction loan with Oklahoma Housing Finance Agency (OHFA) to draw up to $1,174,100 to finance construction of five single family homes in accordance with the Oklahoma Housing Stability Program. At December 31, 2025 and 2024, the outstanding balance was $982,213 and $-0-, respectively. The loan is non-interest bearing if paid in full by the maturity date. The outstanding loan balance is due December 13, 2026. LIFTCAA expects to pay the outstanding balance with proceed from the sale of the homes.

Subsequent to year end, construction was complete on all five homes and two were sold. Sales proceeds were $562,500 with $528,723 being applied to the outstanding loan balance.

NOTE 9: LONG-TERM DEBT

The summary of the Organization's long-term debt is as follows:

	2025	2024
USDA Rural Development Rural Microentrepreneur Assistance Program - advancing loan up to $250,000, at 2% interest per annum, with principal and interest payments beginning April 2026, maturing April 2046	$ 135,674	$ 100,000
Less: Current portion	2,637	-
Long-term debt, less current portion	$ 133,037	$ 100,000

Scheduled maturities of long-term debt are as follows:

Year ending December 31,	
2026	$ 2,637
2027	5,809
2028	5,926
2029	6,046
2030	6,168
Thereafter	109,088
	$ 135,674

NOTE 10: ROULEAU HOUSE LIMITED PARTNERSHIP

The Organization is a co-general partner in the Rouleau House Limited Partnership, which was formed to rehabilitate, own, and operate a 20-unit apartment project for the elderly. Interest in the limited partnership is as follows:

LIFT Community Action Agency, Inc. (non-profit)	co-general partner	1%
Southridge Apartments, Inc. (for profit)	co-general partner	4%
Individual	limited partner	95%

The Organization's interest in the limited partnership is not included in the combined financial statements, as it was not considered material to the combined financial statements.

HOME funds were loaned to the limited partnership for the housing project, which must be repaid to the Organization with interest. See Note 4.

NOTE 11: MATCH REVENUES

During the years ended December 31, 2025 and 2024, the Organization received noncash donations of materials, services, and use of facilities that have been reflected in the Combined Statements of Activities at fair value. There are no associated donor restrictions.

Salaries are estimated based on current salaries and benefits for teachers and other professionals with similar education and experience. Professional services, travel and transportation, maintenance, and telephone and utilities are estimated using current rates for similar services. Space is valued using recent independent appraisals. All other noncash donations are estimated based on wholesale values for similar products and services in the United States.

2025

	Early Childhood	Community Services	Housing	Lending	Total
Salaries	$ 276,687	$ 6,828	$ -	$ 7,653	$ 291,168
Professional services	19,019	59,377	-	-	78,396
Travel and transportation	252,203	3,501	-	-	255,704
Space	233,157	-	-	-	233,157
Maintenance	-	14,632	-	-	14,632
Telephone and utilities	26,955	13	-	-	26,968
Other	5,544	48,592	-	-	54,136
	$ 813,565	$ 132,943	$ -	$ 7,653	$ 954,161

2024

	Early Childhood	Community Services	Housing	Lending	Total
Salaries	$ 483,773	$ 122,059	$ -	$ 1,874	$ 607,706
Professional services	17,999	750	-	-	18,749
Travel and transportation	285,857	12,563	-	-	298,420
Space	236,730	-	-	-	236,730
Maintenance	57,531	-	-	-	57,531
Telephone and utilities	29,551	3,851	-	-	33,402
Other	10,424	256,103	137,514	-	404,041
	$ 1,121,865	$ 395,326	$ 137,514	$ 1,874	$ 1,656,579

NOTE 12: PENSION PLAN

The Organization provides pension benefits for all its regular full-time employees through a 403(b)tax sheltered annuity retirement plan (the Plan). Regular full-time employees normally working 20 hours or more per week are eligible to participate. Elective contributions up to 15% of an employee's eligible compensation may be contributed to the Plan, not to exceed $16,500. The Organization contributes up to 10% of each employee's eligible compensation. Vesting in employer contributions is 25% per year beginning with the first full years of service. Total retirement expense for the years ended December 31, 2025 and 2024 were $634,783 and $613,856, respectively.

NOTE 13: COMMITMENTS AND CONTINGENCIES

The Organization was the recipient of various federal and state awards. These award programs are subject to audit by the federal and state governments or their representatives. In addition, the Organization has several federal award programs that have a funding period that differs from the Organization's years end, some of which require that a certain amount of matching funds be received prior to close of the award. Accordingly, the amount, if any, of expenditures which may be disallowed by the program representatives cannot be determined at this time, although the Organization expects such amounts, if any, to be immaterial.

In light of the current political climate, there is uncertainty surrounding the availability and continuity of government funding. This uncertainty arises from potential changes in government policies, budget allocations, and legislative actions that may impact the funding streams for various programs and initiatives. Given the evolving nature of the political environment, it is challenging to predict the extent and timing of any changes to government funding, if any. Management is continuing to monitor these developments and evaluating their potential impacts.

NOTE 14: CONCENTRATIONS

The Organization receives the majority of its revenue from funds provided through federal and state grants. The grant amounts are appropriated each years by the federal and state agencies. If significant budget cuts are made at the federal and/or state level, the amount of funds the Organization receives could be reduced significantly and have an adverse impact on its operations. Management is not aware of any actions that will adversely affect the amount of funds the Organization will receive in the next fiscal years. For each of the years ended December 31, 2025 and 2024, the Organization received 66% of its support from these federal and state awards.

NOTE 15: LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Organization's financial assets available within one year of the Combined Statements of Financial Position date as of December 31, 2025 and 2024 are as follows:

	2025	2024
Cash and cash equivalents	$ 10,347,872	$ 10,194,035
Grants and contracts receivable	2,368,474	1,675,430
Other receivables	676	455
Less those unavailable for general expenditures within one year, due to contractual or donor-imposed restrictions:		
Deposits subject to refund	(31,955)	(30,019)
Net assets with donor restrictions	(308,724)	(306,660)
Financial assets available to meet cash needs for general expenditures within one year	$ 12,376,343	$ 11,533,241

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The organization manages its liquidity following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient savings to provide reasonable assurance that any long-term obligations will be discharged.

NOTE 16: PRIOR PERIOD ADJUSTMENT

The Organization has identified errors in the previous financial statements. Accordingly, the combined financial statements for the year ended December 31, 2024 have been restated.

The prior period adjustment includes the recognition of $529,072 of unrecorded grant receivables and related revenue earned as of December 31, 2024, consisting of $519,487 of Head Start funding and $9,585 of RMAP funding. The adjustment also includes recognition of $106,223 of construction in progress related to the Chappell Duplexes project and the reclassification of $100,000 of RMAP loan proceeds from grant revenue to notes payable, as the funds are required to be repaid under the program terms.

	As Previously Reported	As Restated	Prior Period Adjustment
Grants and contracts receivable	$ 1,146,358	$ 1,675,430	$ 529,072
Property and equipment, net	8,772,261	8,878,484	106,223
Long-term debt	-	(100,000)	(100,000)
Net assets without donor restrictions	(20,257,275)	(20,792,570)	(535,295)
Federal grants revenue	(15,955,610)	(16,484,682)	(529,072)
Program fees and contracts	(2,864,780)	(2,764,780)	100,000
Program services - Housing	3,800,231	3,694,008	(106,223)

NOTE 17: SUBSEQUENT EVENTS

Management has evaluated subsequent events through August 6, 2026, the date that the combined financial statements were available to be issued.

Supplementary Information

LIFT Community Action Agency, Inc. and Subsidiary

Combining Schedule of Financial Position
December 31, 2025

ASSETS	LIFTCAA	SOCDC	Eliminations	Total
CURRENT ASSETS				
Cash and cash equivalents	$ 9,843,296	$ 481,958	$ -	$ 10,325,254
Grants and contracts receivable	2,368,474	-	-	2,368,474
Other receivables	676	1,350	(1,350)	676
Notes receivable, current portion	14,025	54,006	-	68,031
Prepaid expenses	146,241	-	-	146,241
Total Current Assets	12,372,712	537,314	(1,350)	12,908,676
PROPERTY AND EQUIPMENT, NET	8,494,734	-	-	8,494,734
OTHER ASSETS				
Notes receivable	274,281	250,262	-	524,543
Notes receivable -related parties	1,076,450	-	(522,002)	554,448
Property held for sale	1,530,464	-	-	1,530,464
Total Other Assets	2,881,195	250,262	(522,002)	2,609,455
TOTAL ASSETS	$ 23,748,641	$ 787,576	$ (523,352)	$ 24,012,865
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable	$ -	$ 1,000	$ -	$ 1,000
Accrued expenses	1,180,350	-	(1,350)	1,179,000
Deposits subject to refund	31,955	-	-	31,955
Due to related parties	-	522,002	(522,002)	-
Notes payable	982,213	280,000	-	1,262,213
Current portion of long-term debt	-	2,637	-	2,637
Total Current Liabilities	2,194,518	805,639	(523,352)	2,476,805
LONG-TERM LIABILITIES				
Long-term debt	-	133,037	-	133,037
Total Long-Term Liabilities	-	133,037	-	133,037
TOTAL LIABILITIES	2,194,518	938,676	(523,352)	2,609,842
NET ASSETS				
Without donor restrictions	21,245,399	(151,100)	-	21,094,299
With donor restrictions	308,724	-	-	308,724
Total Net Assets	21,554,123	(151,100)	-	21,403,023

See Independent Auditor's Report.

LIFT Community Action Agency, Inc. and Subsidiary

Combining Schedule of Activities
Year ended December 31, 2025

Revenues, Gains and Support	**LIFTCAA**	**SOCDC**	**Eliminations**	**Total**
Contributions	$ 199,533	$ -	$ -	$ 199,533
Rental	925,678	-	-	925,678
Federal grants	15,234,604	118,767	-	15,353,371
State grants	2,861,764	-	-	2,861,764
Program fees and contracts	3,031,669	12,467	(128,906)	2,915,230
Recoveries from programs	3,884,668	-	-	3,884,668
Match revenues	946,508	7,653	-	954,161
Interest and dividends	137,329	31,208	-	168,537
Gain on sale of assets	117,832	-	-	117,832
Total Revenue, Gains, and Support	27,339,585	170,095	(128,906)	27,380,774
Expenses				
Program services				
Early childhood	11,562,479	-	-	11,562,479
Community services	5,368,548	-	-	5,368,548
Housing	3,020,498	-	-	3,020,498
Transportation	1,603,610	-	-	1,603,610
Economic development	906,615	-	-	906,615
Lending activities	-	232,136	(128,906)	103,230
Supportive services				
General operating	4,485,657	26,344	-	4,512,001
Total Expenses	26,947,407	258,480	(128,906)	27,076,981
Change in Net Assets	392,178	(88,385)	-	303,793
Net Assets, Beginning of Year, as restated	21,161,945	(62,715)	-	21,099,230
Net Assets, End of Year	$ 21,554,123	$ (151,100)	$ -	$ 21,403,023

LIFT Community Action Agency, Inc. and Subsidiary

Combining Schedule of Cash Flows
Year ended December 31, 2025

	LIFTCAA	SOCDC	Eliminations	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	$ 392,178	$ (88,385)	$ -	$ 303,793
Adjustments to reconcile change in net assets to net cash from (used for) operating activities:				
Depreciation and amortization	632,062	-	-	632,062
(Gain) on sale of assets	(117,832)	-	-	(117,832)
Bad debt expense	-	52,174	-	52,174
Change in:			-	
Grants and contracts receivable	(702,629)	9,585	-	(693,044)
Other receivables	(221)	-	-	(221)
Prepaid expenses	(110,426)	-	-	(110,426)
Accounts payable	(81,020)	(10,000)	1,350	(89,670)
Accrued expenses	144,565	-	(1,350)	143,215
Deposits subject to refund	1,936	-	-	1,936
Deferred revenue	-	(8,739)	-	(8,739)
Total adjustments	(233,565)	43,020	-	(190,545)
Net Cash From (Used For) Operating Activities	158,613	(45,365)	-	113,248
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of property held for sale	(1,089,727)	-	-	(1,089,727)
Proceeds from sale of property and equipment	418,968	-	-	418,968
Advances on notes receivable, related parties	(36,081)	-	-	(36,081)
Repayments on notes receivable, related parties	50,110	-	-	50,110
Advances on notes receivable	-	(116,696)	-	(116,696)
Repayments on notes receivable	78,649	244,792	-	323,441
Acquisitions of property and equipment	(549,448)	-	-	(549,448)
Net Cash From (Used For) Investing Activities	(1,127,529)	128,096	-	(999,433)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from issuance of long-term debt	-	35,674	-	35,674
Principal payments on notes payable	(483)	-	-	(483)
Proceeds from issuance of notes payable	982,213	-	-	982,213
Net Cash From Financing Activities	981,730	35,674	-	1,017,404
NET CHANGE IN CASH	12,814	118,405	-	131,219
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	9,830,482	363,553	-	10,194,035
CASH AND CASH EQUIVALENTS, END OF YEAR	$ 9,843,296	$ 481,958	$ -	$ 10,325,254

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

LIFTCAA Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Additional Award Identification	Contract Number	Expenditures
FEDERAL AWARDS				
U.S. Department of Health and Human Services				
Direct Programs				
Head Start/Early Head Start	93.600		06 CH 012393/02	$ 4,236,465
Head Start/Early Head Start	93.600		06 CH 012393/03	341,788
Early Head Start Child Care Partnership	93.600		06 HP 000581/01	1,267,024
Early Head Start Child Care Partnership	93.600		06 HP 000581/02	1,034,276
Total Head Start Cluster				6,879,553
Health Resources and Services Administration				
Healthy Start Initiative	93.926		6H49MC27826-11-02	427,486
Healthy Start Initiative	93.926		6H49MC27826-12-03	676,278
Rural Health Care Services Outreach - Opioid Response	93.912		1G39RH49493/01	212,396
Total Healthy Resources and Services Administration				1,316,160
Pass-Through Oklahoma Department of Commerce				
Low Income Home Energy Assistance	93.568		19459 DHS 24	49,710
Low Income Home Energy Assistance	93.568		19648 DHS 25	78,984
Community Services Block Grant	93.569		19394 CSBG 24	141,464
Community Services Block Grant	93.569		19612 CSBG 25	81,533
Total passed through Oklahoma Department of Commerce				351,691
Pass-Through Oklahoma Association of Community Action Agencies				
Community Services Block Grant	93.569		2025 OADP/OCOC LIFT CAA	6,265
Total passed through Oklahoma Association of Community Action Agencies				6,265
Pass-Through Oklahoma Office of Attorney General				
Family Violence Prevention & Services/Domestic Violence Shelter & Supportive Services	93.671		N/A	10,083
Family Violence Prevention & Services/Domestic Violence Shelter & Supportive Services	93.671		N/A	1,159
Total passed through Oklahoma Office of Attorney General				11,242
Pass-Through Oklahoma Partnership for School Readiness				
Every Student Succeeds Act/Preschool Development Grants	93.434		90TP0094-01-00	52,479
Total US Department of Health and Human Services				8,617,390
U.S. Department of Justice				
Direct Programs				
Rural Domestic Violence, Dating Violence, Sexual Assault and Stalking Assistance Program	16.589		2017-WR-AX-0046	24,464
Second Chance Reentry Initiative	16.812		15PBJA-21-GG-04047-SCAX	185,445
Consolidated & Technical Assistance Grant Program to Address Children & Youth Experiencing Domestic and Sexual Violence & Engage Men & Boys as Allies	16.888		15JOVW-21-GG-00646-CY	144,744
Better Choices	16.842		15PJDP-23-GG-02153-JJOP	143,654
Total Direct Programs				498,307
Pass-Through Oklahoma District Attorney's Council				
Crime Victim Assistance	16.575		2024 VOCA LIFT 131	30,551
Crime Victim Assistance	16.575		2025 VOCA LIFT 105	5,661
Crime Victim Assistance	16.575		2025 VOCA LIFT 104	3,774
Crime Victim Assistance	16.575		2024 VOCA LIFT 130	24,012
Total passed through Oklahoma District Attorney's Council				63,998
Pass-Through Youth Collaboratory of Pittsburgh, PA				
Juvenile Mentoring Program	16.726		15PJDP-23-GG-05298-MENT	43,458
Total passed through Youth Collaboratory of Pittsburgh, PA				43,458
Total US Department of Justice				605,763

See Independent Auditor’s Report and Notes to the Schedule of Expenditures of Federal and State Awards.

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Additional Award Identification	Contract Number	Expenditures
U.S. Department of Agriculture				
Direct Programs				
Rural Housing Service	10.420		T&MA 23/28 12RADA23C0002	1,406,806
Total Direct Programs				1,406,806
Pass-Through Oklahoma Department of Education				
Child and Adult Care Food Program	10.558		DC-12-100 24/25	155,338
Child and Adult Care Food Program	10.558		DC-12-100 25/26	63,436
Child and Adult Care Food Program	10.558		H-12-01 24/25	934,875
Child and Adult Care Food Program	10.558		H-12-01 25/26	274,692
Child and Adult Care Food Program	10.558		DC-48-012 24/25	53,437
Child and Adult Care Food Program	10.558		DC-48-012 25/26	15,066
Total passed through Oklahoma Department of Education				1,496,844
Total US Department of Agriculture				2,903,650
U.S. Department of Labor				
Direct Program				
Youth Build	17.274		YB-38191-22-60-A-40	49,808
Youth Build	17.274		24A60YB000091-01-00	464,812
Total Direct Program				514,620
Total US Department of Labor				514,620
U.S. Department of Transportation				
Pass-Through Oklahoma Department of Transportation				
Public Transportation for Nonurbanized Areas	20.509		FTA-5311-TP-23(559)	100,986
Public Transportation for Nonurbanized Areas	20.509		FTA-5311-TP-24(244)	437,061
Public Transportation for Nonurbanized Areas	20.509		FTA-5311-TP-25(624)	216,326
Total passed through Oklahoma Department of Transportation				754,373
Total US Department of Transportation				754,373
U.S. Department of Housing and Urban Development				
Pass-Through Oklahoma Housing Finance Authority				
HOME Investment Partnership Program	14.239		1736 HOME 23	191,946
Total passed through Oklahoma Housing Finance Authority				191,946
Total US Department of Housing and Urban Development				191,946
Corporation for National and Community Services				
Direct Programs				
Retired and Senior Volunteer Program - 2024/2025	94.002		22SRGK001	27,371
Retired and Senior Volunteer Program - 2025/2026	94.002		25SRGOK001	56,380
Total Direct Programs				83,751
Total Corporation for National and Community Services				83,751
Neighborworks America				
Direct Programs				
NWA (SOCDC LIFT)	21.000		N/A	1,350
NWA Expendable Grant 24-25	21.000		N/A	454,761
NW Flexible Impact Grant	21.000		N/A	72,561
Total Direct Programs				528,672
Total Neighborworks America				528,672

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Additional Award Identification	Contract Number	Expenditures
U.S. Department of Energy				
Pass-Through Oklahoma Department of Commerce				
Weatherization Assistance for Low-Income Persons	81.042		19022 BDOE 22	387,046
Weatherization Assistance for Low-Income Persons	81.042		19598 DOE 24	252,421
Weatherization Assistance for Low-Income Persons	81.042		19795 DOE 25	44,145
Total passed through Oklahoma Department of Commerce				683,612
Total US Department of Energy				683,612
U.S. Department of Treasury				
Pass-Through Potts Family Foundation				
Coronavirus State and Local Fiscal Recovery Funds	21.027	COVID-19	ARPA-PFF006	82,240
Total US Department of Treasury				82,240
Total Expenditures of Federal Awards - LIFT				14,966,017
SOCDC				
U.S. Department of Treasury				
Direct Programs				
Community Development Financial Institutions Fund (CDFI Fund)	21.020		241TA065698	76,000
Total US Department of Treasury				76,000
U.S. Department of Agriculture (USDA)				
Direct Programs				
Rural Microentreprenuer Assistance Program (RMAP) - Grant	10.870		N/A	42,767
Rural Microentreprenuer Assistance Program (RMAP) - Loan	10.870		N/A	135,674
Total US Department of Agriculture				178,441
Total Expenditures of Federal Awards - SOCDC				254,441
Total Expenditures of Federal Awards				$ 15,220,458

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Additional Award Identification	Contract Number	Expenditures
STATE AWARDS				
Oklahoma Department of Human Services				
Direct Programs				
Work Readiness Oklahoma	N/A		24/25	457,138
Work Readiness Oklahoma	N/A		25/26	427,976
Choctaw County Core Dad	N/A		24/25	230,661
Choctaw County Core Dad	N/A		25/26	27,247
McCurtain County Core Dad	N/A		24/25	128,354
McCurtain County Core Dad	N/A		25/26	19,621
Pushmataha County Core Dad	N/A		24/25	231,224
Pushmataha County Core Dad	N/A		25/26	36,668
Total Direct Programs				1,558,889
Pass-Through Community Action Project of Tulsa County				
Oklahoma Early Childhood - 24/25	N/A		N/A	101,281
Oklahoma Early Childhood - 25/26	N/A		N/A	83,722
Total passed through Community Action Project of Tulsa County				185,003
Total Oklahoma Department of Human Services				1,743,892
Oklahoma Commission for Children				
Direct Programs				
CASA - 24/25	N/A		AG1118	11,919
CASA	N/A		AG1118	175
CASA -25/26	N/A		AG1118	4,998
Community Based Youth and Family Services - Choctaw County FSMDT	N/A		1279002651	17,382
Community Based Youth and Family Services - Pushmataha County FSMDT	N/A		1279002669	21,786
Total Direct Programs				56,260
Total Oklahoma Commission for Children				56,260
Oklahoma Tourism and Recreation Department				
Direct Programs				
Management of State Parks - Raymond Gary	N/A		5669026919	60,926
Management of State Parks - Clayton	N/A		5669027977	57,030
Total Direct Programs				117,956
Total Oklahoma Tourism and Recreation Department				117,956
Oklahoma Department of Transit				
Direct Programs				
Public Transit Revolving Fund	N/A		STPTRF-9025(569)	89,971
Public Transit Revolving Fund	N/A		STPTRF-9025(594)	48,839
Total Direct Programs				138,810
Total Oklahoma Department of Transit				138,810

See Independent Auditor's Report and Notes to the Schedule of Expenditures of Federal and State Awards.

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Additional Award Identification	Contract Number	Expenditures
Oklahoma District Attorney's Council				
Direct Programs				
Rural Domestic Violence and Dating Violence, Sexual Assault, and Stalking Assistance Program (DAC Transport)	N/A		N/A	599
Total Direct Programs				599
Total Oklahoma District Attorney's Council				599
Oklahoma Department of Commerce				
Direct Programs				
State Appropriated Funds for Community Action Agencies	N/A		19480 SAF/CAA 25	6,080
State Appropriated Funds for Community Action Agencies	N/A		19711 SAF/CAA 26	6,080
State Appropriated Funds for Community Action Agencies	N/A		19502 SAF/CAA HS 25	46,111
State Appropriated Funds for Community Action Agencies	N/A		19721 SAF/CAA HS 26	50,573
Total Direct Programs				108,844
Passed-Through Ki Bois Community Action Foundation				
Prescription Assistance	N/A		RX OK 24/25	15,204
Total passed through Ki Bois Community Action Foundation				15,204
Total Oklahoma Department of Commerce				124,048
Office of Attorney General				
Direct Programs				
Domestic Violence and Sexual Assault Services	N/A		SF-26-12	64,140
Opiod Abatement	N/A		OAB-25-066	12,857
Family Violence Prevention Services	N/A		N/A	49,415
Total Office of Attorney General				126,412
Oklahoma State Department of Health				
Direct Programs				
Choosing Childbirth	N/A		CCB202401- 24/25	570,940
Choosing Childbirth	N/A		CCB202401- 25/26	50,620
Pilot Project Food Insecurity	N/A		N/A	2,349
Total Oklahoma State Department of Health				623,909
Total Expenditures of State Awards				2,931,886
TOTAL EXPENDITURES OF FEDERAL AND STATE AWARDS				$ 18,152,344

See Independent Auditor's Report and Notes to the Schedule of Expenditures of Federal and State Awards.

Schedule of Expenditures of Federal and State Awards
Year ended December 31, 2025

NOTE 1: BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards include the federal grant activity of LIFT Community Action Agency, Inc. and Subsidiary (the Organization), under programs of the federal government for the year ended December 31, 2025. The information in the schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the Organization, it is not intended to and does not present the financial position, changes in net assets or cash flows.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3: RMAP LOANS

SOCDC has received a low-interest note directly from the Rural Microentrepreneur Assistance Program ("RMAP"), federal Assistance Listing No. 10.870, to fund loans to small businesses that promote economic development in rural areas. The RMAP note payable balance as of January 1, 2025 was $100,000. SOCDC received advances of $35,674 during the year ended December 31, 2025. The note payable balance at January 1, 2025 plus advances received during 2025, which totals $135,674, is considered federal awards because the funds are subject to continuing federal compliance requirements and is included as a component of total RMAP federal program expenditures on the accompanying schedule of expenditures of federal awards. The balance of the RMAP note payable at December 31, 2025 was $135,674.

NOTE 4: INDIRECT RATE

LIFTCAA has elected not to use the de minimis indirect cost rate as allowed under the Uniform Guidance.

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of HOME Banked Match
Year ended December 31, 2025

Banked match certified from ODOC	$ 115,951
Contract #96-7725 Overmatched	228
Contract #96-7757 Overmatched	7,413
Contract #97-8282 (Undermatched)	(987)
Contract #01-8913 Overmatched	10,446
Contract #01-8944 (Undermatched)	(12,475)
Contract #01-8940 Overmatched	64,891
Contract #02-8984 Overmatched	13,030
Contract #02-8986 (Undermatched)	(3,839)
Contract #02-9036 Overmatched	53,338
Contract #03-6028 Overmatched	81,074
Contract #04-1000 Overmatched	14,860
Contract #04-1006 Overmatched	2,640
Contract #05-1062 Overmatched	45,113
Contract #05-1082 Overmatched	35,740
Contract #05-1083 Overmatched	40,560
Contract #07-1196 (Undermatched)	(7,500)
Contract #09-1261 Overmatched	34,145
Contract #09-1265 Overmatched	13,475
Contract #10-1361 Overmatched	6,627
Contract #11-1396 (Undermatched)	(46,875)
Contract #11-1397 (Undermatched)	(46,875)
Contract #12-1436 (Undermatched)	(37,500)
Contract #11-1377 Overmatched	5,172
Contract #13-1477 Overmatched	2,702
Contract #15-1529 Overmatched	66,757
Contract #16-1537 Overmatched	28,009
Contract #18-1590 Per 12/31/20 Audit	73,770
Contract #19-1603 Per 12/31/21 Audit	(2,406)
Contract #20-1641 Overmatched	92,874
Contract #20-1658 Overmatched	34,503
Donated land in Valliant, OK - per appraiser report	43,650
Appraised land (Lift CAA Lot 7) in Hugo, OK - per appraiser report	27,000
Appraised land (Lift CAA Lot 10) in Hugo, OK - per appraiser report	19,000
Appraised land (207 E Bluff St) in Hugo, OK - per appraiser report	4,700
Appraised land (Lot 8, Section 33, T6S, R18E) in Hugo, OK - per appraiser report	28,000
Appraised land (Lot 9, Section 33, R6S, R18R) in Hugo, OK - per appraiser report	18,000
Contract #23-1736 (Undermatched)	(187,500)
TOTAL BANKED MATCH	$ 637,711

LIFT Community Action Agency, Inc. and Subsidiary

Computation of Adjusted Net Worth for Approval and Recertification of Non-supervised Loan Correspondents
Year ended December 31, 2025

1	Home Office		$ 50,000
2	Add:		
	Branch Office	$ 25,000	
	x Number of Branch Offices	-	
	Subtotal		-
3	Total		$ 50,000
4	Net Worth Required (lessor of $250,000 or Line 3)		$ 50,000
	Owner's Equity (Net Worth) per Statement of Financial Position	$ 21,554,123	
	Less Unacceptable Assets	-	
	Adjusted Net Worth for HUD Requirement Purposes	$ 21,554,123	
	Adjusted Net Worth ABOVE Amount Required	$ 21,554,123	
	Adjusted Net Worth BELOW Amount Required	$ -	

See Independent Auditor’s Report.

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of In-Kind – Head Start and Early Head Start
Year ended December 31, 2025

	Head Start 24-25	Early Head Start 24-25	Head Start 25-26	Early Head Start 25-26	Total
REVENUES					
In-kind	$ 585,159	$ 104,661	$ 8,559	$ 8,870	$ 707,249
TOTAL REVENUES	$ 585,159	$ 104,661	$ 8,559	$ 8,870	$ 707,249
EXPENSES					
In center salaries	$ 73,020	$ 44,818	$ 6,411	$ 6,328	$ 130,577
In center fringe	18,478	26,466	2,148	2,759	49,851
Professional services	11,934	2,573	-	-	14,507
Travel	250,060	2,624	-	(481)	252,203
Space cost/Rent	205,937	27,220	-	-	233,157
Telephone/Utilities	25,730	960	-	264	26,954
TOTAL EXPENSES	$ 585,159	$ 104,661	$ 8,559	$ 8,870	$ 707,249

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of In-Kind – Early Head Start and Child Care Partnership
Year ended December 31, 2025

	Early Childcare Partnership 24-25	Early Childcare Partnership 25-26	Total
REVENUES			
In-kind	$ 5,422	$ 3,915	$ 9,337
TOTAL REVENUES	$ 5,422	$ 3,915	$ 9,337
EXPENSES			
Volunteer salaries	$ 2,681	$ 1,714	$ 4,395
Volunteer fringe	263	168	431
Professional services	2,478	2,033	4,511
TOTAL EXPENSES	$ 5,422	$ 3,915	$ 9,337

LIFT Community Action Agency, Inc. and Subsidiary

Statement of Financial Position–
Southeast Oklahoma Community Development Corporation
December 31,2025

ASSETS		
CURRENT ASSETS		
Cash	$	481,958
Other receivables		1,350
Notes receivable, current portion		54,006
Total Current Assets		537,314
Notes receivable, net of current portion		250,262
TOTAL ASSETS	$	787,576
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	$	1,000
Other payable - related party		522,002
Notes payable		280,000
Current portion long-term debt		2,637
Total Current Liabilities		805,639
LONG-TERM LIABILITIES		
Long-term debt		133,037
TOTAL LIABILITIES	$	938,676
NET ASSETS		
Without donor restrictions		(151,100)
Total Net Assets		(151,100)
TOTAL LIABILITIES AND NET ASSETS	$	787,576

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets –
Southeast Oklahoma Community Development Corporation
Year ended December 31, 2025

SUPPORT AND REVENUE WITHOUT DONOR RESTRICTIONS	
Grants	$ 118,767
Program fees	12,467
Interest	31,208
Match revenues	7,653
TOTAL SUPPORT AND REVENUE WITHOUT DONOR RESTRICTIONS	170,095
EXPENSES	
Program services	232,136
Supporting services	
Management and general	26,344
TOTAL EXPENSES	258,480
CHANGE IN NET ASSETS	(88,385)
NET ASSETS, BEGINNING OF YEAR, AS RESTATED	(62,715)
NET ASSETS, END OF YEAR	$ (151,100)

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Financial Position – Neighborworks America Fund
December 31, 2025

	NW Capital	NW Capital Unrestricted	NW Expendable 24/25	NW Housing Loans Reserve
ASSETS				
Cash	$ 74,350	$ 502,804	$ (558)	$ 57,574
Other receivables	-	2,032	558	-
Notes receivable	176,262	187,484	-	-
TOTAL ASSETS	250,612	692,320	-	57,574
LIABILITIES AND NET ASSETS				
Accounts payable	-	-	-	-
Accrued expenses	-	-	-	(538)
Total Liabilities	-	-	-	(538)
NET ASSETS				
Without donor restrictions	$ -	$ 692,320	$ -	$ -
With donor restrictions	250,612	-	-	58,112
Total Net Assets	250,612	692,320	-	58,112
TOTAL LIABILITIES AND NET ASSETS	$ 250,612	$ 692,320	$ -	$ 57,574

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Financial Position – Neighborworks America Fund
December 31, 2025

	NW 2023 Supplemental	Non Federal Housing Counsel	SOCDC Lift	Total
ASSETS				
Cash	$ -	$ 23,698	$ 118,365	$ 776,233
Other receivables	-	-	-	2,590
Notes receivable	-	-	522,002	885,748
Total Assets	-	23,698	640,367	1,664,571
LIABILITIES AND NET ASSETS				
Accounts payable	-	-	385	385
Accrued expenses	-	-	6,896	6,358
Total Liabilities	-	-	7,281	6,743
NET ASSETS				
Without donor restrictions	-	23,698	633,086	1,349,104
With donor restrictions	-	-	-	308,724
Total Net Assets	-	23,698	633,086	1,657,828
TOTAL LIABILITIES AND NET ASSETS	$ -	$ 23,698	$ 640,367	$ 1,664,571

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets –
Neighborworks America Funds
Year ended December 31, 2025

	NW Capital (780)	NW Capital Unrestricted	NW Expendable 24/25	NW Housing Loans Reserve
Changes in Net Assets				
Revenues, Gains, and Support				
Federal grants and loans	$ -	$ 75,000	$ -	$ -
Interest and dividends	430	8,265	926	450
Total Revenue, Gains, and Support	430	83,265	926	450
Expenses				
Salaries and wages	-	-	16,328	-
Payroll taxes	-	-	1,500	-
Fringe benefits	-	-	3,378	-
Indirect costs	-	-	4,294	-
Travel and transportation	-	-	3,452	-
Space costs	-	-	8,042	-
Telephone and utilities	-	-	4,265	-
Postage	-	-	164	-
Supplies	-	-	566	-
Advertising/promotion	-	-	1,233	-
Printing and publications	-	-	-	-
Other	-	-	-	-
Training	-	-	2,644	-
Fees, licenses and dues	-	-	516	-
Total Expenses	-	-	46,382	-
Interfunds transfers	-	-	(408,379)	1,184
Change in Net Assets	430	83,265	(453,835)	1,634
Net Assets, Beginning of Year	250,182	609,055	453,835	56,478
Net Assets, End of Year	$ 250,612	$ 692,320	$ -	$ 58,112

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – Neighborworks America Fund
Year ended December 31, 2025

	NW 2023 Supplemental	Non Federal Housing Counsel	SOCDC LIFT	Total
Changes in Net Assets				
Revenues, Gains, and Support				
Federal grants and loans	$ -	$ -	$ -	$ 75,000
Interest and dividends	26	182	961	11,240
Total Revenue, Gains, and Support	26	182	961	86,240
Expenses				
Salaries and wages	-	-	(3,586)	12,742
Payroll taxes	-	-	7,527	9,027
Fringe benefits	-	-	(8,489)	(5,111)
Indirect costs	-	-	23,561	27,855
Travel and transportation	229	-	30	3,711
Space costs	-	-	-	8,042
Telephone and utilities	-	-	-	4,265
Postage	249	-	(2)	411
Supplies	253	-	-	819
Advertising/promotion	-	-	-	1,233
Printing and publications	44	-	-	44
Other	-	-	20	20
Training	-	-	-	2,644
Fees, licenses and dues	-	-	-	516
Total Expenses	775	-	19,061	66,218
Interfund transfers	(3,545)	-	-	(410,740)
Change in Net Assets	(4,294)	182	(18,100)	(390,718)
Net Assets, Beginning of Year	4,294	23,516	651,186	2,048,546
Net Assets, End of Year	$ -	$ 23,698	$ 633,086	$ 1,657,828

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Financial Position – LIFT Rental Apartments
December 31, 2025

	Antlers Duplex	Belmont Place	Boswell Apartments	Broadway Apartments	Chappell Duplex Apartments
ASSETS					
Cash	$ 2,897	$ (25,520)	$ 3,307	$ (2,325)	$ (935)
Due from grantors	-	-	-	-	-
Other receivables	-	-	-	-	-
Prepaid expenses	675	-	934	640	1,191
Notes receivables, net	-	181,589	-	-	-
Total Assets	3,572	156,069	4,241	(1,685)	256
LIABILITIES AND NET ASSETS					
Accounts payable	-	-	-	(71)	-
Accrued expenses	133	-	261	106	91
Deposits subject to refund	375	-	713	750	1,161
Total Liabilities	508	-	974	785	1,252
Net Assets					
Without donor restrictions	3,064	156,069	3,267	(2,470)	(996)
Total Net Assets	3,064	156,069	3,267	(2,470)	(996)
Total Liabilities and Net Assets	$ 3,572	$ 156,069	$ 4,241	$ (1,685)	$ 256

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Financial Position – LIFT Rental Apartments
December 31, 2025

	Clayton Place Apartments	FT Towson Apartments	Garvin Apartments	Hugo Triplex Creekside	Pine Tree Apartments	Soper Apartments
ASSETS						
Cash	$ (211,029)	$ (7,000)	$ 10,388	$ (17,851)	$ (4,297)	$ 11,546
Due from grantors	-	-	-	-	-	-
Other receivables	-	-	-	-	472	-
Prepaid expenses	-	934	933	560	1,286	943
Notes receivables, net	249,296	-	-	-	-	-
Total Assets	38,267	(6,066)	11,321	(17,291)	(2,539)	12,489
LIABILITIES AND NET ASSETS						
Accounts payable	-	-	-	-	-	-
Accrued expenses	-	159	-	122	69	216
Deposits subject to refund	-	1,162	950	1,125	1,162	1,162
Total Liabilities	-	1,321	950	1,247	1,231	1,378
Net Assets						
Without donor restrictions	38,267	(7,387)	10,371	(18,538)	(3,770)	11,111
Total Net Assets	38,267	(7,387)	10,371	(18,538)	(3,770)	11,111
Total Liabilities and Net Assets	$ 38,267	$ (6,066)	$ 11,321	$ (17,291)	$ (2,539)	$ 12,489

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Financial Position – LIFT Rental Apartments
December 31, 2025

	Terry Hill	TH Reserve	Reserve Apartments	Valliant Apartments	Apartments	Total
ASSETS						
Cash	$ (87,887)	$ 154,278	$ 112,530	$ 9,209	$ 391,973	$ 339,284
Due from grantors	500	-	-	-	-	500
Other receivables	-	-	-	-	-	472
Prepaid expenses	17,966	-	-	942	-	27,004
Notes receivables, net	-	-	-	-	-	430,885
Total Assets	(69,421)	154,278	112,530	10,151	391,973	798,145
LIABILITIES AND NET ASSETS						
Accounts payable	542	-	-	-	-	471
Accrued expenses	3,224	-	-	-	6,211	10,592
Deposits subject to refund	22,233	-	-	1,162	-	31,955
Total Liabilities	25,999	-	-	1,162	6,211	43,018
Net Assets						
Without donor restrictions	(95,420)	154,278	112,530	8,989	385,762	755,127
Total Net Assets	(95,420)	154,278	112,530	8,989	385,762	755,127
Total Liabilities and Net Assets	$ (69,421)	$ 154,278	$ 112,530	$ 10,151	$ 391,973	$ 798,145

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – LIFT Rental Apartments
Year ended December 31, 2025

	Antlers Duplex	Belmont Place	Boswell Apartments	Broadway Apartments	Chappell Duplex Apartments
Changes in Net Assets					
Revenues, Gains, and Support					
Rental	$ 15,751	$ -	$ 15,513	$ 16,176	$ 25,097
Program fees and contracts	-	16,000	-	-	-
Miscellaneous	(600)	-	(900)	(600)	(900)
Interest and dividends	15	-	43	-	-
Total Revenue, Gains, and Support	15,166	16,000	14,656	15,576	24,197
Expenses					
Salaries and wages	1,361	54	2,042	1,361	2,056
Payroll taxes	104	1,042	156	104	156
Fringe benefits	376	(1,115)	564	376	569
Indirect costs	282	3,397	424	283	483
Consultant/Contractual	2,645	-	1,615	2,565	4,750
Travel and transportation	-	1,103	573	-	892
Telephone and utilities	2,470	-	4,172	2,693	6,440
Postage	24	48	35	29	31
Supplies	-	-	-	66	-
Equipment and facilities	568	-	3,304	167	4,601
Advertising/promotion	2,379	-	800	-	(216)
Insurance	2,024	-	2,800	2,058	3,574
Printing and publications	-	-	-	-	-
Other	(195)	-	-	(273)	-
Training	-	-	-	-	-
Fees, licenses and dues	90	-	104	70	(399)
Total Expenses	12,128	4,529	16,589	9,499	22,937
Interfunds transfers	-	-	-	-	-
Change in Net Assets	3,038	11,471	(1,933)	6,077	1,260
Net Assets, Beginning of Year	26	144,598	5,200	(8,547)	(2,256)
Net Assets, End of Year	$ 3,064	$ 156,069	$ 3,267	$ (2,470)	$ (996)

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – LIFT Rental Apartments
Year ended December 31, 2025

	Clayton Place Apartments	FT Towson Apartments	Garvin Apartments	Hugo Triplex Creekside	Pine Tree Apartments	Soper Apartments
Changes in Net Assets						
Revenues, Gains, and Support						
Rental	$ -	$ 15,725	$ 15,411	$ 20,664	$ 17,780	$ 16,702
Program fees and contracts	5,839	-	-	-	-	-
Miscellaneous	-	(900)	(900)	(900)	(900)	(900)
Interest and dividends	-	-	77	-	-	58
Total Revenue, Gains, and Support	5,839	14,825	14,588	19,764	16,880	15,860
Expenses						
Salaries and wages	(848)	2,042	2,042	2,042	2,042	2,042
Payroll taxes	521	156	156	156	156	156
Fringe benefits	(813)	565	565	565	565	565
Indirect costs	1,698	424	424	424	423	424
Consultant/Contractual	-	3,145	1,880	3,170	3,715	2,380
Travel and transportation	78	277	398	102	513	181
Telephone and utilities	-	3,228	100	3,218	3,722	2,629
Postage	17	40	34	34	46	47
Supplies	-	-	-	-	-	-
Equipment and facilities	-	2,114	2,353	6,306	1,876	1,224
Advertising/promotion	-	850	850	-	2,059	911
Insurance	-	2,801	2,801	1,865	3,859	2,828
Printing and publications	-	-	-	-	-	-
Other	-	-	-	-	-	-
Training	-	-	-	-	-	-
Fees, licenses and dues	-	104	104	114	110	114
Total Expenses	653	15,746	11,707	17,996	19,086	13,501
Interfunds transfers	-	-	-	-	-	-
Change in Net Assets	5,186	(921)	2,881	1,768	(2,206)	2,359
Net Assets, Beginning of Year	33,081	(6,466)	7,490	(20,306)	(1,564)	8,752
Net Assets, End of Year	$ 38,267	$ (7,387)	$ 10,371	$ (18,538)	$ (3,770)	$ 11,111

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – LIFT Rental Apartments
Year ended December 31, 2025

	Terry Hill	TH Reserve	Reserve Apartments	Valliant Apartments	Apartments	Total
Changes in Net Assets						
Revenues, Gains, and Support						
Rental	$ 337,155	$ -	$ -	$ 17,286	$ -	$ 513,260
Program fees and contracts	122	-	-	-	231	22,192
Miscellaneous	(7,200)	7,200	8,400	(900)	-	-
Interest and dividends	-	207	841	53	1,709	3,003
Total Revenue, Gains, and Support	330,077	7,407	9,241	16,439	1,940	538,455
Expenses						
Salaries and wages	40,874	-	-	2,042	-	59,152
Payroll taxes	3,125	-	-	156	(387)	5,757
Fringe benefits	11,287	-	-	565	(757)	13,877
Indirect costs	8,432	-	-	424	(876)	16,666
Consultant/Contractual	20,637	-	-	2,455	-	48,957
Travel and transportation	(7,371)	-	-	309	-	(2,945)
Telephone and utilities	57,511	-	-	2,744	-	88,927
Postage	28	-	-	41	-	454
Supplies	5,010	-	-	-	-	5,076
Equipment and facilities	139,770	-	-	1,125	-	163,408
Advertising/promotion	64	-	-	-	-	7,697
Insurance	53,897	-	-	2,828	-	81,335
Printing and publications	61	-	-	-	-	61
Other	-	-	-	-	-	(468)
Training	214	-	-	-	-	214
Fees, licenses and dues	14,110	-	-	104	-	14,625
Total Expenses	347,649	-	-	12,793	(2,020)	502,793
Interfunds transfers	-	-	-	-	1,257	1,257
Change in Net Assets	(17,572)	7,407	9,241	3,646	2,703	34,405
Net Assets, Beginning of Year	(77,848)	146,871	103,289	5,343	383,059	720,722
Net Assets, End of Year	$ (95,420)	$ 154,278	$ 112,530	$ 8,989	$ 385,762	$ 755,127

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – All Funds
Year ended December 31, 2025

	Early Childhood	Community Services	Housing	Transportation
Changes in Net Assets				
Revenues, Gains, and Support				
Contributions	$ 80,328	$ 86,811	$ 20,000	$ -
Rental	-	-	921,772	3,906
Federal grants	8,968,894	2,813,278	2,698,059	754,373
State grants	279,047	2,325,950	-	138,810
Program fees and contracts	1,585,838	7,909	314,177	592,550
Recoveries from programs	-	-	-	-
Miscellaneous	-	-	-	-
Match revenues	813,565	132,943	-	-
Interest and dividends	23,044	1,633	38,727	984
Gain/loss on disposition of fixed assets	-	-	-	-
Total Revenue, Gains, and Support	11,750,716	5,368,524	3,992,735	1,490,623
Expenses				
Salaries and wages	4,221,939	2,069,767	969,855	811,389
Payroll taxes	340,520	164,563	85,054	66,406
Fringe benefits	985,518	492,704	218,800	170,567
Indirect costs	952,428	453,706	223,360	168,267
Consultant/Contractual	1,055,417	227,272	235,719	16,309
Travel and transportation	105,555	136,954	107,737	143,266
Space costs	14,588	195,126	75,526	19,875
Telephone and utilities	213,938	64,958	224,387	62,825
Postage	2,429	14,522	1,261	55
Supplies	332,728	275,439	123,086	10,606
Food	1,575,284	33,662	290	-
Equipment and facilities	600,812	92,209	300,724	9,134
Advertising/promotion	39,473	252,864	24,651	2,836
Insurance	127,619	8,831	217,055	101,400
Printing and publications	30,642	15,660	1,223	1,877
Other	24,235	602,511	66	3,927
Training	97,744	42,203	55,670	400
Fees, licenses and dues	28,045	23,150	156,034	14,471
Direct services	-	69,504	-	-
Match expense	813,565	132,943	-	-
Bad debt expense	-	-	-	-
Depreciation and amortization	-	-	-	-
Interest	-	-	-	-
Total Expenses	11,562,479	5,368,548	3,020,498	1,603,610
Interfund transfers	-	-	-	-
Change in Net Assets	188,237	(24)	972,237	(112,987)
Net Assets, Beginning of Year, as restated	3,421,027	113,094	3,936,449	(273,159)
Net Assets, End of Year	$ 3,609,264	$ 113,070	$ 4,908,686	$ (386,146)

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Revenues, Expenses, and Changes in Net Assets – All Funds
Year ended December 31, 2025

	Economic Development	Lending Activities	General Operating	Eliminations	Total
Changes in Net Assets					
Revenues, Gains, and Support					
Contributions	$ 12,181	$ -	$ 213	$ -	$ 199,533
Rental	-	-	-	-	925,678
Federal grants	-	118,767	-	-	15,353,371
State grants	117,957	-	-	-	2,861,764
Program fees and contracts	509,109	12,467	22,086	(128,906)	2,915,230
Recoveries from programs	-	-	3,884,668	-	3,884,668
Match revenues	-	7,653	-	-	954,161
Interest and dividends	448	31,208	72,493	-	168,537
Gain/loss on disposition of fixed assets	-	-	117,832	-	117,832
Total Revenue, Gains, and Support	639,695	170,095	4,097,292	(128,906)	27,380,774
Expenses					
Salaries and wages	272,355	98,244	1,117,059	(98,244)	9,462,364
Payroll taxes	22,185	30,662	85,461	(30,662)	764,189
Fringe benefits	55,656	-	313,045	-	2,236,290
Indirect costs	53,039	-	95,817	-	1,946,617
Consultant/Contractual	87,826	20,200	267,331	-	1,910,074
Travel and transportation	10,914	3,429	45,739	-	553,594
Space costs	-	4,350	41,263	-	350,728
Telephone and utilities	126,163	-	15,625	-	707,896
Postage	103	222	5,875	-	24,467
Supplies	23,436	5,129	32,079	-	802,503
Food	-	-	10,038	-	1,619,274
Equipment and facilities	122,954	5,389	172,857	-	1,304,079
Advertising/promotion	1,708	-	24,623	-	346,155
Insurance	83,968	2,970	1,574,975	-	2,116,818
Printing and publications	-	-	7,323	-	56,725
Other	19,695	1,165	23,661	-	675,260
Training	99	2,000	3,780	-	201,896
Fees, licenses and dues	26,514	6,714	20,218	-	275,146
Direct services	-	-	-	-	69,504
Match expense	-	7,653	-	-	954,161
Bad debt expense	-	52,174	-	-	52,174
Depreciation and amortization	-	-	632,062	-	632,062
Interest	-	15,005	-	-	15,005
Total Expenses	906,615	255,306	4,488,831	(128,906)	27,076,981
Interfund transfers	-	-	-	-	-
Change in Net Assets	(266,920)	(85,211)	(391,539)	-	303,793
Net Assets, Beginning of Year, as restated	(59,521)	(31,282)	13,992,622	-	21,099,230
Net Assets, End of Year	$ (326,441)	$ (116,493)	$ 13,601,083	$ -	$ 21,403,023

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors
Lift Community Action Agency, Inc. and Subsidiary
Hugo, Oklahoma

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the combined financial statements of **Lift Community Action Agency, Inc. and Subsidiary** (the Organization), which comprise the combined statement of financial position as of December 31, 2025, and the related combined statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the combined financial statements and have issued our report thereon dated August 6, 2026.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the combined financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the combined financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's combined financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs as item 2025-001 that we consider to be a material weakness.

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Board of Directors
Lift Community Action Agency, Inc. and Subsidiary

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's combined financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the combined financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings and Questioned Costs as item 2025-001.

Organization's Response to Findings

The Organization's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The Organization's response was not subjected to the other auditing procedures applied in the audit of the combined financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Landmark PLC

Fort Smith, Arkansas
August 6, 2026

LANDMARK
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE UNIFORM GUIDANCE

Board of Directors
Lift Community Action Agency, Inc. and Subsidiary
Hugo, Oklahoma

Report on Compliance for Each Major Federal Program

We have audited **Lift Community Action Agency, Inc. and Subsidiary's** (the Organization) (a nonprofit organization) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance* Supplement that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2025. The Organization's major federal programs are identified in the summary of independent auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Organization complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Organization's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the Organization's federal programs.

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Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Organization's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Board of Directors
Lift Community Action Agency, Inc. and Subsidiary

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Landmark PLC

Fort Smith, Arkansas
August 6, 2026

LIFT Community Action Agency, Inc. and Subsidiary

Schedule of Findings and Questioned Costs
Year ended December 31, 2025

I. SUMMARY OF INDEPENDENT AUDITOR'S RESULTS

1. The opinion expressed in the independent auditor's report was:

   ☒ Unmodified ☐ Qualified ☐ Adverse ☐ Disclaimer

2. The independent auditor's report on internal control over financial reporting disclosed:

   Significant deficiency(ies)? ☐ Yes ☒ None reported
   Material weakness(es)? ☒ Yes ☐ No

3. Noncompliance considered material to the combined financial statements was disclosed by the audit?
   ☒ Yes ☐ No

4. The independent auditor's report on internal control over compliance with requirements that could have a direct and material effect on each major federal awards program disclosed:

   Significant deficiency(ies)? ☐ Yes ☒ None reported
   Material weakness(es)? ☐ Yes ☒ No

5. The opinion expressed in the independent auditor's report on compliance with requirements that could have a direct and material effect on each major federal awards program was:

   ☒ Unmodified ☐ Qualified ☐ Adverse ☐ Disclaimer

6. The audit disclosed findings required to be reported by the Uniform Guidance?
   ☐ Yes ☒ No

7. The Organization's major programs were:

Cluster/Program	Assistance Listing Number
Head Start Cluster	93.600
Child and Adult Care Food Program	10.558
Public Transportation for Nonurbanized Areas (5311)	20.509

8. The threshold used to distinguish between Type A and Type B programs as those terms are defined in Uniform Guidance was $1,000,000.

9. The Organization qualified as a low-risk auditee as that term is defined in Uniform Guidance?
   ☐ Yes ☒ No

Schedule of Findings and Questioned Costs
Year ended December 31, 2025

II. FINDINGS RELATING TO THE FINANCIAL STATEMENT AUDIT AS REQUIRED TO BE REPORTED IN ACCORDANCE WITH GENERALLY ACCEPTED *GOVERNMENT AUDITING STANDARDS*

2025-001 – Failure to Meet Required Head Start Non-Federal Share Requirement

Criteria: Head Start recipients are generally required to provide a non-federal share contribution equal to at least 20 percent of the total approved program costs, unless a waiver has been approved by the Administration for Children and Families (ACF).

Condition: During our review of the Organization's compliance with Head Start grant requirements, we noted that the Organization did not provide the required level of non-federal share (matching contributions) for the grant period ended November 30, 2025.

Cause: Management did not adequately monitor cumulative non-federal share contributions throughout the grant period to ensure that the required matching requirement would be achieved. In addition, the Organization relied on information reported on the SF-425 Federal Financial Report, which incorrectly reflected the required non-federal share amount as zero and did not alert management to the actual match requirement or resulting shortfall. As a result, management was not aware of the deficiency on a timely basis and did not take corrective action during the grant period. Furthermore, procedures were not in place to independently calculate, monitor, and reconcile the non-federal share requirement to supporting grant records and qualifying in-kind contributions.

Effect: Failure to meet the required non-federal share requirement resulted in noncompliance with Head Start program regulations. As a result, the Organization has request a waiver from ACF.

Recommendation: We recommend that management strengthen procedures for monitoring non-federal share contributions by:

- Tracking match requirements and contributions on a monthly basis.
- Periodically reviewing match status throughout the year and communicating deficiencies to management and the governing board.
- Evaluating the need to request a non-federal share waiver from ACF when circumstances indicate the required match may not be met.

Views of Responsible Officials: Management agrees with the finding. During the grant period, the Organization relied on information reported on the SF-425 Federal Financial Report, which incorrectly reflected the required non-federal share amount and did not identify the match deficiency. Upon becoming aware of the shortfall, management reviewed its procedures for monitoring non-federal share contributions and implemented additional controls to independently calculate and monitor match requirements throughout the year. In response to the deficiency, the Organization has submitted a request to ACF for a waiver of the non-federal share requirement applicable to the grant period ended November 30, 2025. As of the date of the auditor's report, the waiver request is pending review and approval by ACF. Management will continue to monitor the status of the request and take any additional actions necessary to address the matter.

III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

There were no audit findings or questioned costs for the year ended December 31, 2025.

LIFT Community Action Agency, Inc. and Subsidiary

Summary Schedule of Status of Prior Year Findings
Year ended December 31, 2025

There were no audit findings for the year ended December 31, 2024.

Rebecca Reynolds, Executive Director
William Smith, Board Chairman

Finding Number: 2025-001

Finding Title: Failure to Meet Required Non-Federal Share Requirement

Finding: The Organization did not meet the required non-federal share (match) requirement for the Head Start grant period ended November 30, 2025.

Name of Contact Person Responsible for Corrective Action: Sheree Ensley, Fiscal Officer

Corrective Action Planned:

*Implement monthly monitoring procedures to calculate and track the required non-federal share contribution compared to actual contributions recorded.

*Refresher training for all staff involved in the non-federal share requirements.

*Perform an independent reconciation of matching requirements using grant award documentation rather than relying solely on the SF-425 Federal Financial Report.

*Establish quarterly reviews of non-federal share activity by the Fiscal Officer and Head Start Program Director
.
*Report match status to executive management and the Board of Directors on a quarterly basis.

*Waiver Request: Upon indentifying the deficiency, the Organization submitted a non-federal share waiver request to the Administration for Chidren and Families (ACF). As of the date of this corrective action plan, the waiver request is pending review and approval by ACF. TheOrganization will comply with any requirements of corrective actions resulting from ACF's determination.

Planned Completion Date:
The monitoring and reporting procedures described above were implemented effective June 1, 2026, and will continue on an ongoing basis.